



SUMMARY – DAY 3

02 NOV 2022



Session-6: Situational Awareness & Peacekeeping Intelligence

Session-7: Performance & Accountability

Session-8: Action for Peacekeeping (A4P) & Action for Peacekeeping Plus (A4P+)

Session-9: Thematic Discussion

- a. **Sub-session 9.1: Highly Sensitive Tasks in Current Peace Operations**
- b. **Sub-session 9.2: Contemporary Challenges for Mission Leadership**



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Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-1: Situational Awareness & Peacekeeping Intelligence Issues faced by the Uniformed Components - Maj Gen (Retd) Adrian Foster

Topic-2: Situational Awareness & Peacekeeping Intelligence Issues faced by the Civilian Components - Mr. Kevin Kennedy - VTC

Topic-3: Unite Aware - Guy Bennett - VTC

Topic-4: Peacekeeping Intelligence - Mr. Guillaume Darne, Chief PICT - VTC

Topic-5: UN C5ISR Peace Operations Academy (UNCAP): Technology in Peacekeeping and Capacity Building - Jean-Michel Kergoat, UNCAP



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Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-1: Situational Awareness & Peacekeeping Intelligence Issues faced by the Uniformed Components - Maj Gen (Retd) Adrian Foster

- Difference between ‘Situational Awareness (SA)’ and ‘Peacekeeping Intelligence (PKI)’
- Shared personal experience in MONUSCO regarding ‘SA’ and ‘PKI’; no distinction
 - Acquisition (blind spot), Collation (wrong), , Analysis (none), Dissemination (Archived)
- Later:
 - MONUSCO project - to achieve a common picture within the Force
 - UN PKI policy
 - SAGE (SA reporting tool)
 - 2019 piloting in MINUSCA of Unite Aware (6 x IT tools, incorporating SAGE)





Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-2: Situational Awareness & Peacekeeping Intelligence Issues faced by the Civilian Components - Mr. Kevin Kennedy - VTC

- SAP began in 2017 by DPO
- Lacking PKI- training deficiency, generation gap , knowledge gap of IT technology
- Recommendations:
 - PKI need to understand technology and mission aspects
 - Need to understand the context
 - Without right information, difficult to operate & implement





Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-3: **Unite Aware (UA)** - Guy Bennett - VTC

- **Technical platform integration** - links with: UA maps, Sensors, Assets Tracking, Patrol Plan, UA stage (incident log)
- **Existing Capabilities:** Unite Aware Sage, Sage Data Analytics Dashboard
- **New Capabilities:** Civil Affairs Permit Management System, Asset Tracker, Patrol Plan
- **JOC as information hub:** Remodeling of UNFICYP JOC underway, Unite Aware video wall
- **Optimized Information Sharing:** Cross-component Collaboration, Integrated Sectors
- **Timeline:** Enhancing Situational Awareness project implementation





Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-4: Peacekeeping Intelligence - Mr. Guillaume Darne, Chief PICT - VTC

- To understand PKI, need to know the seven principles (Non-clandestine operation)
- PKI is a multilayer program
- Professionalization of PKI: guidance (policy framework), recruitment and training
- PKI Training: Working Group
 - On-going courses: MPKI (in-mission), MPKI ToT, OPKI, JMAC, EW & Critical Indicators
 - Upcoming courses: HPKI, GPKI, PKI Fundamentals, Analytical Techniques, TPKI, Data Management, PKISR ToT, Crime PKI
- Establishment of Peacekeeping Intelligence Academy, Entebbe, Uganda



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Session 6 – SUMMARY



Situational Awareness & Peacekeeping Intelligence

Topic-5: UN C5ISR Peace Operations Academy (UNCAP): Technology in Peacekeeping and Capacity Building - Jean-Michel Kergoat, UNCAP

- Moving to an C5-I²SR “integrated training concept”
- UNCAP Training strategy of development : “Integrated training concept” 2022-23
- Development of partnerships
- Increasing the number of training modules & courses related
- Sharing UNCAP facilities (ITS)





Session 7 – SUMMARY

Performance and Accountability



Topic-1: Mission Performance: Evaluation and Recommendations - Maj Gen (Retd) Jai Sankar Menon, OPSP/DPO/UNHQ – VTC

Topic-2: UN Military Performance Evaluation System: Expectations from the TCCs - Cdr Vladimir Jevtic, Chief MPET, OMA/DPO

Topic-3: UN Police Performance Evaluation System: Expectations from the PCCs - Mr. Ata Yenigun, Police Division, DPO – VTC

Topic-4: The Integrated Misconduct Risk Management as an Important Element of Training and Preparing Personnel, Particularly Commanders, for Deployment - Mr. Benjamin Bernard, Conduct and Discipline Service, UNHQ



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Session 7 – SUMMARY



Performance and Accountability

Topic-1: Mission Performance: Evaluation and Recommendations - Maj Gen (Retd) Jai Sankar Menon, OPSP/DPO/UNHQ – VTC

- OPSP has conducted 27 reviews of 13 different operations
- Identified following systemic gaps:
 - Mindset
 - PoC
 - Initiative by Commanders
 - Conduct and Discipline
 - Peacekeeping Intelligence
 - Breaking Routine and Predictability
 - Training



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Session 7 – SUMMARY

Performance and Accountability



Topic-2: UN Military Performance Evaluation System: Expectations from the TCCs - Cdr Vladimir Jevtic, Chief MPET, OMA/DPO

- **Military Performance Management System – Evaluation Cycle: *Self-certification, In-mission evaluation, Lessons learned/ Best practices, Pre-deployment training***
- **UN Military Unit Performance standards (Completed): Inf Bn, QRF Coy, UN Mil Engineer Unit, UN Mil EOD, UN Mil Aviation, Mil Logistics**
- **Resource Availability, <https://pcrs.un.org/Lists/Resources>**
- **Military Performance Evaluation System - Process Diagram**





Session 7 – SUMMARY

Performance and Accountability



Topic-3: UN Police Performance Evaluation System: Expectations from the PCCs - Mr. Ata Yenigun, Police Division, DPO – VTC

- **Mandate: Act as a substitute or partial substitute for, host-State police capacity**
- **Growing Complexity of Police Tasks**
- **Strategic Guidance Framework for International Policing**
- **United Nations Police Training Architecture Programme**
- **Gender Parity Efforts**
- **2022 Key Advances to Further United Nations Police Performance**



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Session 7 – SUMMARY

Performance and Accountability



Topic-4: The Integrated Misconduct Risk Management as an Important Element of Training and Preparing Personnel, Particularly Commanders, for Deployment - Mr. Benjamin Bernard, Conduct and Discipline Service, UNHQ

- **3-pronged strategy for misconduct risk management: Prevention, Remedial action / victim assistance and support, Enforcement**
- **Command & Risk Management - Field missions should have a misconduct risk management plan**
- **Reinforcement Training Package (RTP) on Conduct and Discipline – online support**





Session 8 – SUMMARY



Action for Peacekeeping (A4P) & Action for Peacekeeping Plus (A4P+)

Topic-1: Updates on 2021 Seoul PK Ministerial Summit – Enhancing the Performance and Impact of Peacekeeping Operations - Colonel Byung Chun Kim, Director, PKOTC, ROK

Topic-2: Challenges and Opportunities of the Implementation of the A4P+: Views from the Region - Amb. Abdel-Latif, CCCPA, Egypt



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Session 8 – SUMMARY



Action for Peacekeeping (A4P) & Action for Peacekeeping Plus (A4P+)

Topic-1: Updates on 2021 Seoul PK Ministerial Summit – Enhancing the Performance and Impact of Peacekeeping Operations - Colonel Byung Chun Kim, Director, PKOTC, ROK

- Seoul Initiative on Technology and Medical Capacity Building in Peacekeeping (7-8 Dec 21)
- UN Smart Camp consist elements: Safety, Communication, transportation, environment, Energy
- Outcome: Contribute 16 Helicopters to MINUSMA through partnership, Triangular Partnership Program (TPP), Medical Capacity building, Women, Peace, and Security, Deploy additional IPOS & FPU
- Enhancing the capability and Performance



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Session 8 – SUMMARY



Action for Peacekeeping (A4P) & Action for Peacekeeping Plus (A4P+)

Topic-2: Challenges and Opportunities of the Implementation of the A4P+: Views from the Region - Amb. Abdel-Latif, CCCPA, Egypt

- High-Level Regional Conference "Enhancing the Performance of Peacekeeping Operations: From Mandate to Exit" took place on 18-19 November 2018 - aimed to develop concrete recommendations and action points to advance the implementation of the Declaration of Shared Commitments
- Cairo Roadmap outcome of this High-level Regional Conference -endorsed by the African Union Peace and Security Council in October 2020
- Recommendations: concept of “Quadrilateral Consultations”, Collective Responsibility, A4P & A4P+ Complementarity, Clarity of Mandates, Greater coherence between mandates and resources.



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Session 9.1 – SUMMARY

Highly Sensitive Tasks in Current Peace Operations



Topic-1: UN Peacekeeping Operations: Relationship of the Commanders of the Forces and Challenges of the Multifunctional Command - LTG (R) Carlos dos Santos Cruz, Brazil- (VTC)

Topic-2: EOD and IED Threat: Appropriate Training Needs - Mr. Raymond Kemei, Program Officer, United Nations Mine Action Service, UNMAS, Entebbe, Uganda

Topic-3: Challenges of Integrated Mission Mandate Implementation: Responsibilities of the Military Components - Lt Gen (Retd) Jasbir Singh Lidder, CUNPK, India





Session 9.1 – SUMMARY

Highly Sensitive Tasks in Current Peace Operations



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- Challenges in the field
- Challenges outside the field
- Systemic Challenges
- Recommendations:
 - Keep the pressure in operations
 - Discipline
 - Motivation, Leadership, Initiative
 - We fight for people, against the criminals



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Session 9.1 – SUMMARY

Highly Sensitive Tasks in Current Peace Operations



Topic-2: EOD and IED Threat: Appropriate Training Needs - Mr. Raymond Kemei, Program Officer, United Nations Mine Action Service, UNMAS, Entebbe, Uganda

- Regional EO and IED Threat
- Appropriate Training Needs - Three Dimensions: Awareness, Conventional Munition Disposal, IED Disposal
- Good Indications: Incidents rates lowered in MINUSMA, Casualties gone down in Somalia
- The Way Forward: Capacity Building in TCCs, Robust Pre-deployment training, Force Protection, Enhancing Technical Expertise in PTOs





Session 9.1 – SUMMARY

Highly Sensitive Tasks in Current Peace Operations



Topic-3: Challenges of Integrated Mission Mandate Implementation: Responsibilities of the Military Components - Lt Gen (Retd) Jasbir Singh Lidder, CUNPK, India

- **Contemporary Challenges:** Character of Peacekeeping has been changed, Human Displacement against peacekeepers (Ex. Mali), Environment Instability
- **What should be in mission strategy?** - Sharing of Intelligence between Three cores, Human Centric Approach, Support from the Home Nation, Joint Mediation of Military and Civil components in field
- **Suggestion for military components:** Techno- enabled contingents (Ex. Sudan), Surveillance and Reliable Intelligence, Resource Management, Realistic Trainings (Conflict Knowledge, Cultural Competence), Ready for the future Junior Leadership





Session 9.2 – SUMMARY

Contemporary Challenges for Mission Leadership



Topic-1: UN peace operations and civil-military coordination: A bottom-up approach of state-building - Brig Gen (Retd) Saleem AHMAD KHAN, Bangladesh

Topic-2: Partnership, Navigating the Complex Field of Conflict, Peace and Security - Ms MASA Dikanovik, UNITAR

Topic-3: Stabilization and Reconstruction: Long Term Objectives for Peace Operations - Lt Col Gianluca MASCHERANO, Italy



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Session 9.2 – SUMMARY

Contemporary Challenges for Mission Leadership



Topic-1: UN peace operations and civil-military coordination: A bottom-up approach of state-building - Brig Gen (Retd) Saleem AHMAD KHAN, Bangladesh

- **Main arguments:** CIMIC assist in national-level state-building & build trust and confidence of local populations in the peace process
- **CIMIC & State Building:** provide a quick impact for the affected populations in conflict areas related to livelihood, health, education, sports, & capacity building programs
- **CIMIC and South Sudan Model of State Building: Examples**
- **Lesson Learned:** Military is an efficient implementing partner, Joint implementation is a cost effective and quick solution, Leadership is important for Mission and CIMIC personnel, “Training together” to bridge the gaps, CIMIC is an efficient tool to assist in state-building.





Session 9.2 – SUMMARY

Contemporary Challenges for Mission Leadership



Topic-2: Partnership, Navigating the Complex Field of Conflict, Peace and Security - Ms MASA Dikanovik, UNITAR

- **Partnership Advantages:**
 - partnerships help in amplifying impact,
 - fill the gaps,
 - and promote ownership and sustainability.
- **Partnership Challenges:**
 - working in silos
 - lack of standardization and harmonization
 - lack of funding



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Session 9.2 – SUMMARY

Contemporary Challenges for Mission Leadership



Topic-3: **Stabilization and Reconstruction: Long Term Objectives for Peace Operations** - Lt Col Gianluca MASCHERANO, Italy

- **Stability and Instability:** Governance RoL, Security, and Economic & Infrastructural Development are three pillars, any disruptions will produce a spiral of instability.
- **Stability Process:** Stabilization and reconstruction are two main components of peace operations, along with the combined role of both military and civilians.
- **Experience-Based Principles:** Ownership, capacity building, sustainability, selective allocation of resources, proper assessment, partnership, flexibility, and accountability are important principles for peacekeeping operations to succeed



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